

UPPER THAMES RIVER
CONSERVATION AUTHORITY

Approved
2023
Operating
Budget



February 28, 2023

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2023 UTRCA Approved Operating Budget February 28, 2023

The Upper Thames River Conservation Authority (UTRCA) Board of Directors and staff are pleased to present the 2023 Approved Operating Budget and Municipal Levies. In 2023, the UTRCA will leverage each municipal dollar to provide three additional dollars for conservation authority programs and services.

The Board has approved a status quo budget for 2023. The municipal levy increase is 5.3% for operating purposes, of which 85% is for general operating purposes and 14.3% is driven by flood control needs. The actual change for individual municipalities varies based on the Modified Current Value Assessment formula used by the Province.

The UTRCA administration is proud of staff's commitment to delivering programs and services that improve watershed health, but this effort is not sustainable. The 2022 budget deferred much needed funding in order to transition to a new budget framework that would meet the regulatory requirements in 2024. Our expectation is that budgets for 2023 and beyond will more accurately reflect actual costs to support legislative requirements, local environmental needs, and public demands for service.

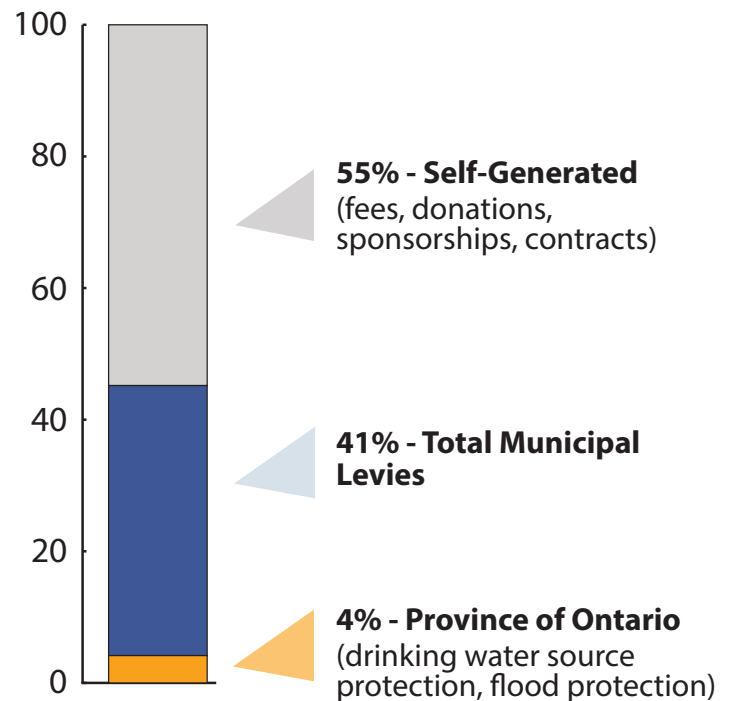
The formula that determines each municipality's share (percentage) of the levy reflects, in part, the assessed value of each municipality's land within the watershed, as set out in the Conservation Authorities Act. The Province provides these assessed values (Current Value Assessment or CVA) annually.

The remainder of the levy reflects the specific benefiting percentage each municipality derives from the flood control structures. These percentages are identified in the table titled "Dam and Flood Control Levy - Details" (see last page of this budget). For example, the City of London benefits 100% from Fanshawe Dam and, therefore, is the only municipality levied for operating and maintaining that structure. Wildwood and Pittock Dams use unique benefiting formulas.

The municipal levy is the most important funding received by the Conservation Authority as this investment allows the UTRCA to obtain and retain staff expertise. Staff leverage the municipal share by applying for grants from foundations, generating funds from user fees, entering into contracts, and obtaining sponsorships from the private sector.

In the 2023 Approved Budget, the UTRCA leverages the 41% funded by municipalities into another 55% of funding to support a broad range of services for watershed residents, as directed by the Board of Directors.

Approved Total Combined Operating Revenue (\$19,974,440)



Municipality	% of CVA for Part of Levy	Total 2023 Levy
County of Oxford	16.9093	1,106,291
City of London	64.0751	4,291,723
Township of Lucan Biddulph	0.3517	19,400
Municipality of Thames Centre	3.1897	181,255
Municipality of Middlesex Centre	2.4127	133,093
City of Stratford	7.2647	441,747
Township of Perth East	1.4275	81,346
Municipality of West Perth	1.4827	192,509
Town of St. Marys	1.4644	149,511
Township of Perth South	1.2215	67,383
Municipality of South Huron	0.2006	11,066
Township of Zorra	0	15,000*
Township of South-West Oxford	0	5,610*
TOTAL	100	6,695,935

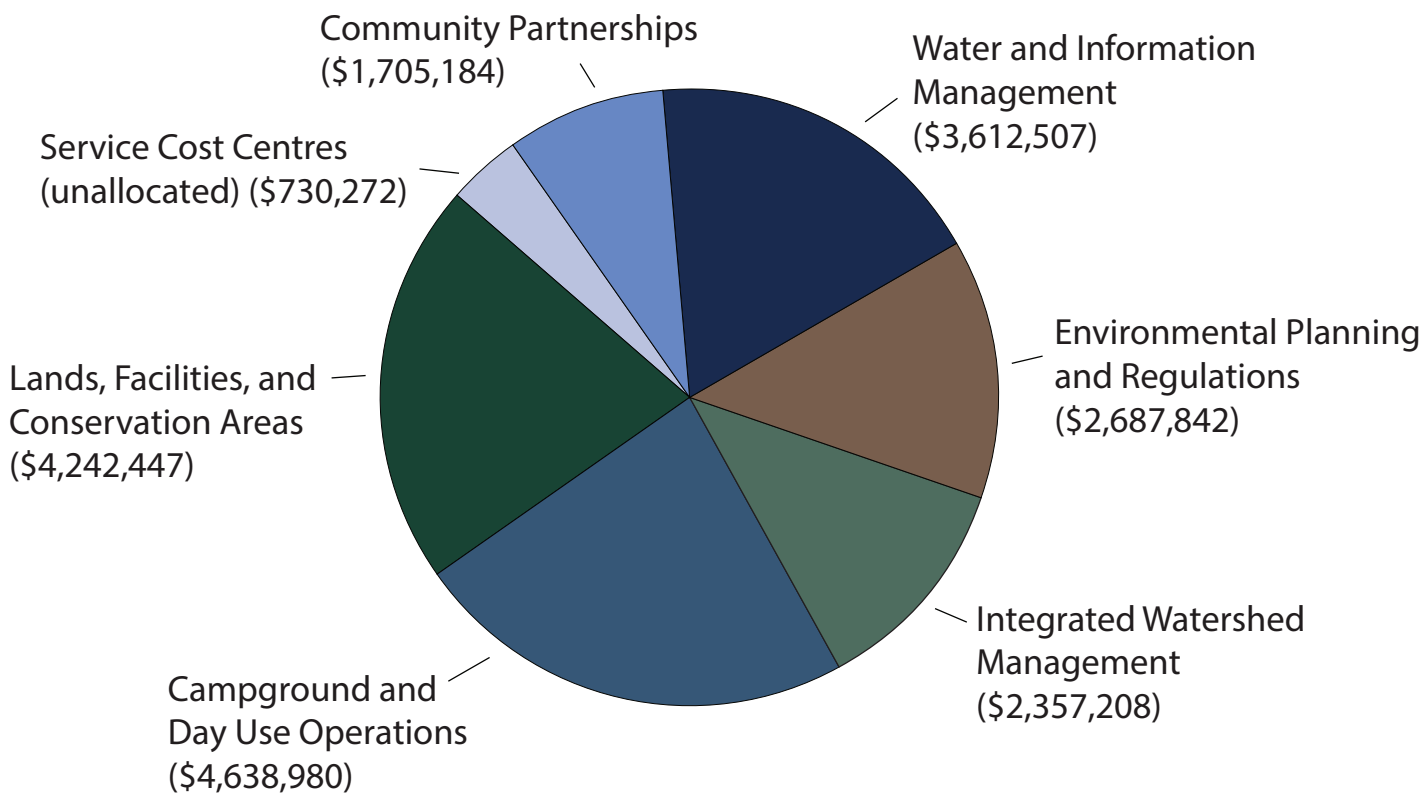
* The dam levy is applied directly as these municipalities are the sole beneficiaries of the structures.

2023 UTRCA Approved Operating Budget

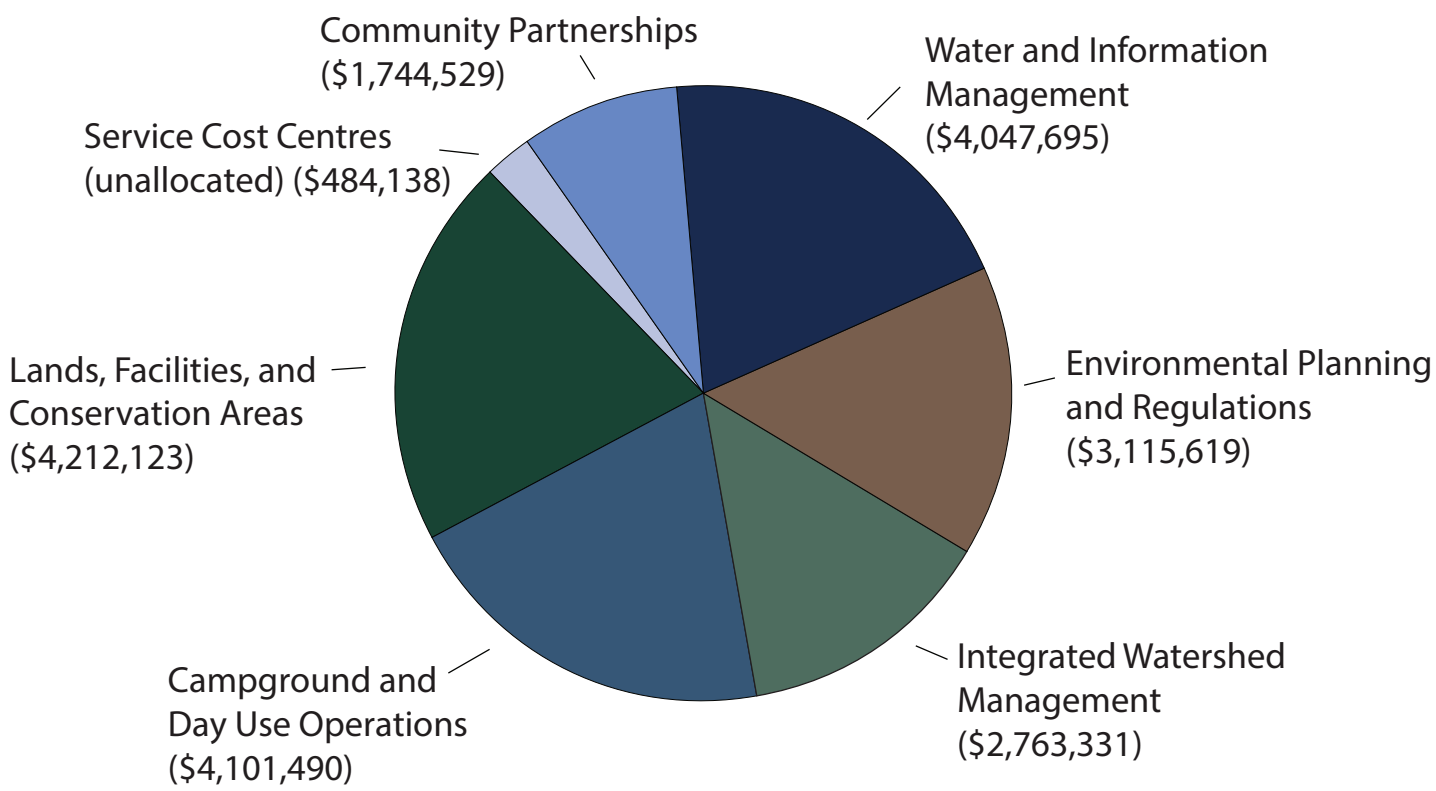
	Final 2022 Budget	Approved 2023 Budget	% Change	Notes
REVENUES				
Municipal Levies	6,168,083	6,491,836	5.2%	
Amortized Municipal Levies	597,349	1,668,354	179.3%	Includes all deferred levies
Government Transfer Payments	181,213	181,213	0.0%	
Municipal Contracts in Watershed	1,079,292	1,497,953	38.8%	
Municipal Contracts outside Watershed	157,402	151,386	-3.8%	
Provincial Contracts	952,343	1,096,008	15.1%	Includes >\$550K for Source Water Protection
Federal Contracts	754,384	767,237	1.7%	
Other Contracts, Leases, Cost Recoveries	1,943,365	2,141,584	10.2%	
User Fees	4,457,527	5,002,144	12.2%	
Participation Fees / Cost Sharing	302,901	380,000	25.5%	
Other Revenues	353,373	207,500	-41.3%	
Interest and Investment Revenue	406,420	389,225	-4.2%	
Total Revenues	17,353,652	19,974,440	15.1%	
EXPENDITURES				
Advertising and Promotion	54,700	64,880	18.6%	
Services	807,700	1,036,181	28.3%	Includes some Flood Control WECl projects
Interest and Fees	18,000	16,500	-8.3%	
Computers and Communications	379,730	427,840	12.7%	
Fleet Related	171,900	169,300	-1.5%	
Insurance and Risk Management	409,413	482,364	17.8%	Insurance cost increases vary by type
Property Related	1,929,394	2,165,799	12.3%	
Personnel Expenses	11,447,929	13,888,803	21.3%	Grid increase, FTE for new initiatives, rising CPP, all board costs and travel reimbursements
Supplies	1,057,410	908,490	-14.1%	
Other Expenses	169,565	154,400	-8.9%	
Depreciation Expense	1,185,665	1,191,105	0.5%	
Allocated Costs		(36,738)		
Total Expenses	17,631,406	20,468,924	16.1%	
Net Deficit	(277,754)	(494,484)		

2023 Approved Operating Budget: Revenues and Expenditures

Revenues (\$19,974,440)



Expenditures (\$20,468,924)



2023 Approved Capital Projects

Project	Expenses	Revenues	Net	Notes
Water and Information Management				
Monitoring upgrades - Fanshawe Dam telemetry system upgrades	20,000	10,000	(10,000)	
Monitoring upgrades - Pittock Dam telemetry system upgrades	20,000	10,000	(10,000)	
Wildwood Dam drainage gallery and pressure relief well repairs	50,000	49,166	(834)	
St Marys Flood Wall inspection and design	60,000	55,000	(5,000)	
Fanshawe Safety Boom design	35,000	17,500	(17,500)	
Fullarton Rehabilitation Environmental Assessment Phase 2	60,000	55,000	(5,000)	
Facilities				
EV Charging Stations	200,000	100,000	(100,000)	5 stations at FCA Workshop, WCC fleet area, and WCC visitor area with federal grant
Children's Safety Village renovations	25,000	-	(25,000)	
Vehicle replenishment	275,000	-	(275,000)	5 light duty and hybrid vehicles plus fleet management software
Lands and Conservation Areas				
Pittock CA Molok Pits for Campground	28,000	-	(28,000)	
Wildwood CA building improvements	26,000	-	(26,000)	Water heaters
Tri Park Plans \$75K, Gatehouse Designs \$75K	150,000	-	(150,000)	
Fanshawe CA Day Use Area Plan	15,000	-	(15,000)	Includes landscaping plan for future implementation
Tri Park Rental Program equipment (canoes/ kayaks/ bicycles)	25,000	-	(25,000)	
Total	989,000	296,666	(692,334)	From Reserves

2023 UTRCA Approved Budget: Municipal Levies (February 28, 2023)

			Current Year Operations												Capital Investments													
			General Levy		Operating Reserve Levy		Dam and Flood Control Levy <i>(see table below for details)</i>		Specific Project Funding		Total Municipal Operational Funding		Year over Year Increase		Capital Maintenance		Flood Control Capital Levy				Total Municipal Capital Funding		Year over Year Increase		Total Municipal Funding for Operations and Capital		Year over Year Increase	
Municipality	2022 CVA	2023 CVA	2022	2023	2022	2023	2022	2023	2022	2023	2022	2023	\$	%	2022	2023	Structure		2022	2023	2022	2023	\$	%	2022	2023	\$	%
Oxford County	16.8428	16.9093	696,731	745,091	5,843	5,984	282,875	293,234			985,449	1,044,309	58,860	6.0%	30,928	31,982	Pittock Dam, Ingersoll Channel		29,879	30,000	60,807	61,982	1,175	1.9%	1,046,256	1,106,291	60,035	5.7%
London	64.2416	64.0751	2,657,463	2,823,404	22,288	22,674	1,131,355	1,158,439	109,232	111,417	3,920,338	4,115,934	195,596	5.0%	117,966	121,189	Total Structures ¹		733,348	54,600	851,314	175,789	(675,525)	-79.4%	4,771,652	4,291,723	(479,929)	-10.1%
Lucan Biddulph	0.3468	0.3517	14,346	15,497	120	124	2,953	3,114			17,419	18,735	1,316	7.6%	637	665					637	665	28	4.4%	18,056	19,400	1,344	7.4%
Thames Centre	3.1857	3.1897	131,782	140,551	1,105	1,129	32,425	33,542			165,312	175,222	9,910	6.0%	5,850	6,033	Dorchester Mill Pond			-	5,850	6,033	183	3.1%	171,162	181,255	10,093	5.9%
Middlesex Centre	2.3789	2.4127	98,407	106,313	825	854	20,256	21,363			119,488	128,530	9,042	7.6%	4,368	4,563					4,368	4,563	195	4.5%	123,856	133,093	9,237	7.5%
Stratford	7.2417	7.2647	299,565	320,112	2,512	2,571	102,579	105,324			404,656	428,007	23,351	5.8%	13,298	13,740	RT Orr Dam			-	13,298	13,740	442	3.3%	417,954	441,747	23,793	5.7%
Perth East	1.4232	1.4275	58,873	62,901	494	505	14,719	15,240			74,086	78,646	4,560	6.2%	2,613	2,700					2,613	2,700	87	3.3%	76,699	81,346	4,647	6.1%
West Perth	1.4873	1.4827	61,525	65,334	516	525	55,381	55,846			117,422	121,705	4,283	3.6%	2,731	2,804	Fullarton and Mitchell Dams		25,000	68,000	27,731	70,804	43,073	155.3%	145,153	192,509	47,356	32.6%
St. Marys	1.4482	1.4644	59,907	64,527	502	518	35,264	36,696			95,673	101,741	6,068	6.3%	2,659	2,770	Wildwood Dam, St Marys Floodwall		45,000	45,000	47,659	47,770	111	0.2%	143,332	149,511	6,179	4.3%
Perth South	1.2009	1.2215	49,677	53,824	417	432	10,225	10,817			60,319	65,073	4,754	7.9%	2,205	2,310					2,205	2,310	105	4.8%	62,524	67,383	4,859	7.8%
South Huron	0.2028	0.2006	8,389	8,839	70	71	1,726	1,777			10,185	10,687	502	4.9%	372	379					372	379	7	1.9%	10,557	11,066	509	4.8%
Zorra	0	0	-	-	-	-	8,500	8,500			8,500	8,500	-	0.0%	-	-	Embro \$5000, Harrington \$1500		6,500	6,500	6,500	6,500	-	0.0%	15,000	15,000	-	0.0%
South-West Oxford	0	0	-	-	-	-	5,610	5,610			5,610	5,610	-	0.0%	-	-					-	-	-		5,610	5,610	-	0.0%
TOTAL	100	100	4,136,665	4,406,394	34,692	35,387	1,703,868	1,749,502	109,232	111,417	5,984,457	6,302,700	318,243	5.3%	183,627	189,135			839,727	204,100	1,023,354	393,235	(630,119)	-61.6%	7,007,811	6,695,935	(311,876)	-4.5%
Contribution to increase				84.8%		0.2%		14.3%		0.7%				100%														

¹Total Structures - City of London:

Structure	\$	\$
	2022	2023
Fanshawe Dam	87,500	-
Pittock Dam portion only for 2023	80,848	54,600
Erosion Control	300,000	-
London Dykes	265,000	
Total London Structures	733,348	54,600

2023 Approved Budget: Dam and Flood Control Levy - Details

Municipality	CVA Rates						Special Benefitting Rates										
			Forecasting, Planning & Technical Studies		Small Holdings		Wildwood Dam			Pittock Dam			100% Structures and Projects			Total Dam and Flood Control Levy	
	2022	2023	2022	2023	2022	2023	%	2022	2023	%	2022	2023		2022	2023	2022	2023
Oxford County	16.8428	16.9093	138,866	144,990	1,194	1,241	1.01	1,439	1,502	62.11	117,641	121,766	Pittock Dam, Ingersoll Channel	23,735	23,735	282,875	293,234
London	64.2416	64.0751	529,660	549,418	4,555	4,702	83.84	119,385	124,147	36.74	69,615	72,032	Total Structures ²	408,140	408,140	1,131,355	1,158,439
Lucan Biddulph	0.3468	0.3517	2,859	3,016	25	26	0.02	30	31	0.02	39	41			-	2,953	3,114
Thames Centre	3.1857	3.1897	26,265	27,350	226	234	0.19	272	283	0.19	362	375	Dorchester Mill Pond, Dorchester CA	5,300	5,300	32,425	33,542
Middlesex Centre	2.3789	2.4127	19,614	20,688	169	177	0.14	203	214	0.14	270	284			-	20,256	21,363
Stratford	7.2417	7.2647	59,706	62,292	514	533	0.44	619	645	0.44	823	854	RT Orr Dam and Channel	40,917	41,000	102,579	105,324
Perth East	1.4232	1.4275	11,734	12,240	101	105	0.09	122	127	0.09	162	168	Shakespeare Dam	2,600	2,600	14,719	15,240
West Perth	1.4873	1.4827	12,263	12,714	105	109	0.09	127	132	0.09	169	174	Mitchell and Fullarton Dams	42,717	42,717	55,381	55,846
St. Marys	1.4482	1.4644	11,940	12,557	103	107	14.09	20,056	20,860	0.09	165	172	Wildwood Dam, St Marys Floodwall	3,000	3,000	35,264	36,696
Perth South	1.2009	1.2215	9,901	10,474	85	90	0.07	103	109	0.07	136	144			-	10,225	10,817
South Huron	0.2028	0.2006	1,672	1,720	14	15	0.01	17	18	0.01	23	24			-	1,726	1,777
Zorra				-	-	-		-	-		-	-	Embro, Harrington	8,500	8,500	8,500	8,500
South-West Oxford				-	-	-		-	-		-	-	Centreville Dam	5,610	5,610	5,610	5,610
TOTAL	100	100	824,480	857,459	7,091	7,339	100	142,373	148,068	100	189,405	196,034		540,519	540,602	1,703,868	1,749,502

²Total Structures - City of London:

Structure	\$	\$
	2022	2023
Fanshawe Dam	356,140	356,140
Springbank Dam	10,000	10,000
London Dykes/ Erosion Control	42,000	42,000
Total London	408,140	408,140